

# Local Productive Arrangements and local development in non-metropolitan municipalities of Sao Paulo, Brazil

## Arreglos Productivos Locales y desarrollo local en los municipios no metropolitanos de Sao Paulo, Brasil

MARÍA VERÓNICA ALDERETE<sup>1</sup>

MIGUEL JUAN BACIC<sup>2</sup>

*Universidad Nacional de Sur (Argentina)*

*Universidad Estadual de Campinas (Brasil)*

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### **Abstract:**

*The objective of this paper consists in analysing whether Local Productive Arrangements (APLs) - the Brazilian version of a cluster- can improve the local development of their host municipalities. Most studies concern about the identification and mapping of APL but only a few examine their effects on the socio-economic development of their regions. The major challenge to identifying lessons learned from APL is the lack of robust tools to measure whether or not such policies are successful at local development level. In this line a quantitative research is made to compare the local development among municipalities from the Sao Paulo State, in Brazil by using data from SEADE (Fundação Sistema Estadual de Análise de Dados). Local development is measured by a composite index (IDL) built by the authors and the Sao Paulo State Social Responsibility Index (IPRS). The former includes health and demographic dimensions which are not included in the latter. Municipalities with APL represent about 19% of the total. Based on analysis of variance, results suggest they have a better local development than municipalities without APL. Since most APLs are relevant for economic local development reasons, they play an important role both for the sectorial policies and for local development policy. This finding would validate the Sao Paulo State policies towards building and consolidation of APL.*

### **Keywords:**

*Clusters, Local Productive Arrangements, local development, socio-economic indicators, non-metropolitan municipalities, Sao Paulo State.*

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<sup>1</sup> Instituto de Investigaciones Económicas y Sociales del Sur (IIESS)-CONICET-UNS. Departamento de Economía, San Andres 800, (8000) Bahía Blanca, Buenos Aires (Argentina). mvalderete@iess-conicet.gov.ar

<sup>2</sup> Instituto de Economía, Rúa Pitágoras 353, CEP 13083-857 Barão Geraldo, Campinas/SP (Brasil). bacic@eco.unicamp.br

**Resumen:**

*El objetivo de este trabajo consiste en analizar si los Arreglos Productivos Locales (APL)-la versión brasileña de un cluster- pueden mejorar el desarrollo local de los municipios donde se hospedan. La mayoría de los estudios se preocupa por la identificación y el mapeo de los APL pero sólo unos pocos examinan sus efectos en el desarrollo socio-económico de sus regiones. El mayor desafío de identificar las lecciones aprendidas de los APL es la falta de herramientas robustas para medir si tales políticas son exitosas o no para el desarrollo local. Siguiendo esta línea, se elabora una investigación cuantitativa para comparar el desarrollo local entre los municipios del Estado de San Pablo, Brasil usando los datos de SEADE- Fundación Sistema Estatal de Análisis de Datos. El desarrollo local es medido mediante el Índice Paulista de Responsabilidad Social (IPRS) y un índice compuesto (IDL) construido por los autores. Los municipios con APL representan el 19% del total en el estado. Los resultados muestran que éstos poseen un mejor desarrollo local comparado a los municipios sin APL. Dado que la mayoría de los APL son relevantes por razones vinculadas al desarrollo económico local, juegan un rol importante tanto para las políticas sectoriales como para la política de desarrollo local. En consecuencia, se convalidarían las políticas para la formación y consolidación de los APL del Estado de San Pablo.*

**Palabras clave:**

*Clusters, Arreglos Productivos Locales, desarrollo local, indicadores socio-económicos, municipios no metropolitanos, Estado de San Pablo.*

## 1. INTRODUCTION

The socio-economic development of a territory seems to be heterogeneous even inside a limited geographic space (Selingardi-Sampaio 2009). The administrative regions are not the most adequate geographical cut since they tend to homogenize geographical areas actually different. Municipalities, even close to each other, can achieve different economic and social indicators. Hence, the Sao Paulo State or other administrative regions cannot be treated as homogenous entities.

A main element to explain the different performance of territories is related to the concept of industrial districts, clusters and local productive systems (Porter 1998; 2003). A set of variables explain the forces of attraction of these territories and their socio-economic paths: population size, urban and logistic infrastructure, industrial parks and public policies. Clusters have become an object of desire for many cities and regions, resting on the widely accepted assumption that increased specialisation will lead to increased level of productivity, growth and employment (Steiner 1998).

Industrial districts (Becattini 1979; Marshall 1980) consist of small firm networks which were able to establish strong positions in markets in a number of traditional product categories. These clusters were fundamental for the economy of Italy. Becattini (1979) explored the economic, social and cultural dynamics that gave birth to the industrial districts.

The cluster concept of Porter is related to a geographical context. Clusters are agglomerations of Small and Medium Sized Enterprises (SME) settled in a particular territory (Porter, 1990). The Brazilian version of a cluster is known as APL- Local Productive Arrangements. RedeSist<sup>3</sup>, in Brazil, has developed the concepts of “local productive arrangements” (APLs) and “local productive and innovative system” in order to study the relationship between groups of firms as well as their linkages with other agents (economic, political and social) within a given territory (Cassiolato and Lastres 2003).

During the last decade, the concept of cluster has acquired a hegemonic presence among the theoretical and empirical trends to explain the importance of the agglomeration process and its relationship with development and competitiveness (Maskell and Kebir 2004). The concept of cluster has changed the regional development perspective to confront with the globalization of the economies (Audrescht 1998; Nooteboom 2006; Salvador Corrales 2007; Spencer et al. 2010).

APLs are basically compound of SME. Focus on SME has been reinforced as these firms influence on the productive structure by building employment and sectorial agglomerations which are a main instrument for the regional development (Crocco et al. 2007). In Brazil, APL is conceived as a policy tool for territorial intervention at three levels: 1) policies at micro, meso and macro spatial scale, 2) the relationship between the concepts of production chain, productive pole and local productive arrangements and 3) the APL role as a local development policy. APLs were built to promote the socio-economic development of their host territories. Therefore, concerns on social inclusion, employment

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<sup>3</sup> RedeSist: *Rede de Pesquisa em Sistemas e Arranjos Productivos e Inovativos Locais*. It is the Research Networks on Local Productive and Innovative Arrangements and Systems.

and income generation, land distribution, local development, and national integration and frontiers occupation become more evident (Cassiolato et al. 2008).

Industrial districts, Clusters, and APL are all concepts related to agglomeration of SME. However, there are some differences between them. While the concept of cluster is related to a sectorial concentration of connected industries (for instance the cluster of medical devices in the USA), the industrial district necessarily implies a geographical concentration of firms and local institutions. On the other side, although there is not a hierarchical relationship between them, APL could be conceived as a superior instance. Since APL is the agglomeration of firms with economic, political and social actors, it can promote not only production but also innovation through cooperation and learning processes.

Local development is beyond the scope of economic indicators. The economic indicators are not sufficient to explain social progress (Porter et al. 2013). An index of local development would allow to quantify a territory level of “success” in terms of welfare and to compare regions in time and space. Porter et al. (2013) built a social progress index at country level in an attempt to explain social development. Similarly, Penna et al. (2013) analyses the welfare disparities among Brazilian states. Results show that north, north-eastern states have a lower welfare level than centre-southern states.

A further analysis of clusters impact evaluation on regional development both theoretical and empirical is needed (Asheim et al. 2006; Leite Filho 2010; Antonialli and Leite Filho 2011). Why some municipalities perform better than other in terms of local development? Do clusters matter to local development? To answer these questions, the characteristics of the region hosting the cluster must be considered.

Studies on the relationship between APL and local development are still incipient in Brazil. Main industrial agglomerations can encourage local development, in conjunction with the support of public and private institutions. They can contribute to improve the quality of life, the productive capacities of individuals and, therefore, explain the development of local productive spaces (Guimaraes and Simões 2004).

The object of study is the Sao Paulo State due to its historic primacy in Brazil and data availability for the identification and mapping of APL (Silva et al. 2010). The historic primacy of the Sao Paulo State in Brazil comes from the convergence of three socio-economic processes: the coffee production complex; the industrial economy emergence (until 1939) and the effective industrialization. The industrial decentralization from the metropolitan region to the SP interior (Negri 1994) takes place simultaneously to the industrial de-concentration process of SP towards the rest of the country (SEADE 1992). Hence, the SP interior industry prevails over the capital state and the Brazilian industries.

In the Sao Paulo State, Brazil, the Development Secretary is responsible for the APL strengthening and small and medium sized enterprises promotion. In Sao Paulo, the APL policy started in 2004 with the *Plurianual Plan*. SEBRAE built the APL program to support municipalities (including rural municipalities) with at least one SME arrangement or SME linked to medium and large firms through network systems.

The objective of the present paper consists in examining the influence of clusters on local development through an examination of local productive arrangements in non-metropolitan and non-metropolitan neighbours municipalities of the Sao Paulo State, Brazil. Most of studies focus on APL identification and mapping, but do not analyse their potential effects on the socio-economic development of their host municipalities. To achieve this

goal, a local development index is built, using a multivariate analysis, which complements existent measures of development such as the São Paulo State Social Responsibility Index -IPRS. Besides, analysis of variance (ANOVA) is used to compare the development level between municipalities with and without APL.

The paper is structured as follows. At first, a theoretical framework is described. Secondly, the methodology applied is explained. Thirdly, results obtained characterize the municipalities. Finally, final considerations are discussed.

## 2. THEORETICAL FRAMEWORK

The APL analysis has acquired importance as a theoretical and empirical field of study. In Brazil, the emphasis in local leads to the development of the concept of Local Productive Arrangements (*Arranjos Produtivos Locais*). The concept was developed by the RedeSist (Network of Researchers on Local Innovative and Productive Systems) that uses the term APL and local productive systems to study the relationship between groups of firms and other economic, political and social actors from a specific territory (Cassiolato and Lastres 2003).

These productive arrangements consist of SME agglomerations characterized by vertical relationships and synergic interdependence. They are production systems locally established due to the competitive advantages of the local territory. Local competitive advantages emerge from cooperation and knowledge improvement among firms.

According to SEBRAE (Brazilian Service of Support for Micro and Small Sized Enterprises), APL are the result of agglomeration economies emerging from the geographic proximity of firms in the same territory, with productive specialization, link to each other by a flow of goods and services, and interaction, cooperation and learning processes.

These agglomerations can become engines of international economies as they can serve markets settled in other regions or countries. If clusters compete in cross-regional markets, they are exposed to competition. Anyway, even if they are not traded clusters, local agglomerations can supply services or product to traded clusters. Hence, all of them can drive regional economic competitiveness by encouraging employment, entrepreneurship and innovations in the region. According to the U.S. cluster mapping project, it is useful to view economies through the lens of clusters rather than specific types of companies, industries or sectors because clusters capture the important linkages and potential spillovers of technology, skills, and information that cut across firms and industries (Institute for Strategy and Competitiveness 2014). By participating in global production value chains, dominated by large buyers and/or developed producers, they ensure a linkage with the international market.

The local development approach assumes that local productive systems are a main territorial instrument for the process of growth and the structural changes (Narváez et al. 2008, p.83). Local development is a transformation process of the local economy that improves the inhabitants' quality of life by means of local socio-economic agents (public and private) searching for a more efficient and sustainable resources use (Albuquerque 1997). Three conditions are important for the emergence of a territorial development process: innovation, building networks, and the rational use of existent resources (Caravaca et al. 2005).

Local Economic Development is a participatory development process that fosters collaborative arrangements between the main public and private actors, enabling the design and implementation of a common development strategy throughout the local resources and competitive advantages, to build employment and stimulate the economic activity (Albuquerque 2004, prologue).

Local development consists of the following dimensions (Gallichio, 2004): economic (building, accumulation and distribution of wealth); social and cultural (quality of life, equity and social integration); environmental (natural resources and sustainability of medium/long-term models) and political (territorial governance, independent and sustainable collective projects).

The industrial organization theory of Marshall (1890) and his concept of organization are main theoretical keys for the local economic development approach since they include the territory as a unit of analysis. A set of development theories, extension of the industrial localization theories, defines a positive relationship between agglomeration and development. Perroux (1955), Myrdal (1957) and Hirschman (1958) assess a cause-effect relationship between the geographic agglomeration of productive activities, especially industrial activities, and the development inequalities in capitalist countries. According to Perroux (1950) development is clearly a local not national phenomenon (Boisier 2005).

The general concept of local development can be applied to different kinds of small territorial areas and human settlements, from local communities to municipalities. Municipal development is a particular case of local development whose area of action is determined by the administrative area of the municipality (Buarque 1999). Therefore, local development is not restricted to municipal development. Sometimes, the local scope includes many municipalities with similar economic, labour and environmental characteristics. Hence, local productive systems borders do not have to coincide with municipal frontiers (Albuquerque 2004).

Cluster firms can develop activities to directly or indirectly achieve the social goals of their local territory (Romis 2007). Some important issues to evaluate are whether cluster firms increase employment among the poorest sectors, reducing social vulnerability, if they promote the accomplishment of social and environmental rules according to the Corporate Social and Environmental Responsibility (CSR). Corporate social responsibility constitutes a strategy to confront new challenges and to promote long term collective initiatives between firms, local and national authorities and the civil society. Hence, CSR becomes an instrument to approach divergent interests and promote local development (Heincke 2005).

Romis (2008) analyses the pro-poor consequences of cluster programs and their potential contribution for social inclusion. Wennberg and Lindqvist (2008) find that cluster firms create more employment, increase tax incomes and offer better wages. However, the impact of these effects depends on the geographical unit under study.

During the last years, the relationship between clusters and regional development have been studied (Braunerhjelm and Borgman 2004; de Blasio and Di Addario 2005; Asheim et al. 2006; Alderete and Bacic 2012). In Brazil, only a few references on the subject are available (Guimaraes and Simões 2004; Ichikawa and Silva 2005; Leite Filho 2010; Leite Filho and Antonialli 2011). Differently to Leite Filho (2010) and Leite Filho and Antonialli (2011) who study APLs from the State of Minas Gerais by using 2006 data, this paper focus on the Sao Paulo State and it uses other development indexes different from the municipal IDH.

Guimaraes and Simões (2004) examine the relationship between the existence of relevant industrial agglomerations and improvement in socio-economic indicators (population's life condition) in the State of Minas Gerais.

The relationship between industrial agglomerations and socio-economic development depends on the municipality characteristics (Leite Filho 2010; Leite Filho and Antonialli 2011). The socio-economic development improvement, which is measured by the average Human Development Index (IDH) variations, is stronger in medium and small sized municipalities than in large ones. Developing APL or young APL has a significant influence on the local development of that host municipalities which are almost small and medium sized. In contrast, developed APL or advanced APL achieve a high importance for the productive sector but a reduce one for the local development.

This confirms that medium cities have attracted more investments due to their agglomeration economies and advantages for industrial concentration. In large municipalities, industrial concentration can increase the average income but not necessarily the quality of life. In small and medium municipalities, there is a low productive diversification. Hence, an important industrial agglomeration is capable of leading to positive externalities which indeed promote local economic development.

Besides, Ichikawa and Silva (2005) argue that APL can contribute to the sustainable development process, since they emerge as an opportunity to quantitatively and qualitatively increase SME performance.

Their results complement the classification of APL of Suzigan et al. (2003) which identify APL based on specialization and concentration indicators, and propose a typology of APL according to their regional relevance (Table 1).

Table 1

**Typology of Productive and Innovative Local Systems (SPIL) according to their regional relevance**

		Sectorial relevance	
		Low	High
Local Relevance	High	Vector of Local development	Core of sectorial-regional development
	Low	Embryo of productive arrangement	Advanced vectors

Source: Suzigan et al. (2003, p.12).

### 3. METHODOLOGY

This paper addresses the objective by performing a quantitative research by using the software IBM SPSS Statistics 22. Most studies on local development use a mix of approaches and rarely pretend to quantify the phenomenon. To achieve this goal, a local

development index is built by using a multivariate analysis, which complements existent measures of development such as the São Paulo State Social Responsibility Index (IPRS).

To build a measure of local development, the explanatory factors of local development provided in the theoretical framework are used as a basis. Table 2 describes the indicators that will be used and provides the references related to each local development dimension.

Table 2

**Local development indicators**

Dimension	Indicators	Theoretic Variables	Source
Economic	Per capita Gross Domestic Product	Employment , economic activity, industrial concentration, innovation, networks	Albuquerque (1997) Gallichio (2004) Caravaca et al (2005) Leite Filho et al (2011) Suzigan et al (2013)
	Industry aggregated value		
	Share of the industry in the aggregate value		
	Exports value		
	Computers in the direct Management of the Town Hall		
	Computers with Internet access in the Public Administration		
Socio-demographic	Birth rate	Quality of life	Albuquerque (1997) Gallichio (2004)
	General mortality rate		
	Sanitary expenditures		
	Health expenditures		
	Education expenditures		
	Primary school rate of approval		
	High school rate of approval		
Environmental	Environmental Management expenditures*	Sustainable resources use	Albuquerque 1997 Gallichio (2004)

Source: Own elaboration.

Analysis of variance (ANOVA) is used to compare the development level between municipalities with and without APL. The object of study is the non- metropolitan municipalities (excluding metropolitan municipalities and their neighbours) of the Sao Paulo State in Brazil. Metropolitan municipalities are not examined due to their complexity and specific nature: a) Metropolitan regions centralize and perform several productive



activities. Hence, it is more likely that the reverse causality, from local development to cluster building, will occur in metropolitan regions. b) The de-concentration process of the metropolitan region towards the interior of the São Paulo state. Nowadays, the industrial dispersion is one of the key elements for the São Paulo's restructuring (Lencioni 1998).

This study is based on data from SEADE (*Fundação Sistema Estadual de Análise de Dados*) that publishes information of the São Paulo's municipalities. Since SEADE has only complete data for the year 2004, the local development index built employed indicators of that year. Data for the year 2008 is incomplete<sup>4</sup>.

The APL identification is based on Silva, Bacic and Silveira (2010). The authors made an identification and mapping of APL in the municipalities of São Paulo. Afterwards, by using contingency tables, the study analyses the sectorial distribution of municipalities by type (with APL or without APL). Lastly, the paper compares the socio-economic development indexes between municipalities with APL and municipalities without APL, based on an analysis of variance (ANOVA).

## 4. RESULTS DESCRIPTION

### 4.1. Location coefficient: Municipalities' most relevant economic sector

Most municipalities develop all type of economic activities from farming and industry, to commerce and services. However, each sector presents a different economic relevance. Hence, a municipality can be assigned its most important economic sector in terms of employment. The assignment is based on the location coefficient which is the share of employment of a sector or economic activity in a specific municipality over the share of employment of the same sector in the São Paulo State. The relationship established is:

$$QL_E = \frac{E_{sm}/E_m}{E_{sR}/E_R} \quad (1)$$

Where  $E_{sm}$  denotes a municipality's sectorial employment level,  $E_m$  is a municipality's total employment,  $E_{sR}$  the State's sectorial employment level and  $E_R$  is the State's total employment. The same can be expressed as the share of employment occupied by sector  $s$  in municipality  $m$  ( $E_{sm}/E_m$ ) over the share of employment of the same sector  $s$  in the State  $R$  ( $E_{sR}/E_R$ ). For instance, a location coefficient is the share of employment of the industry in Ubatuba over the share of employment of the industry in the São Paulo State. Data corresponds to formal employment published by SEADE.

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<sup>4</sup> For instance, there is no data about Information and Communication Technologies for the year 2008. Besides, there is missing data in some variables for several municipalities.

Table 3

**Sectorial relevance**

	Frequency	Percentage	Accumulated percentage
Farming	105	19.4	19.4
Commerce	110	20.4	39.8
Industry	162	30.0	69.8
Services	163	30.2	100.0
Total	540	100.0	

Source: Own calculations based on SEADE.

Most non-metropolitan municipalities are of an industrial and services type (nearly 60%). Commerce and farming follows with 19.4 and 20.4% respectively (Table 3).

Table 4

**Distribution of municipalities by economic sector**

			Municipality		
			Without APL	With APL	Total
Sector	Farming	N	65	40	105
		% of Col	15.0%	37.4%	19.4%
	Commerce	N	95	15	110
		% of col	21.9%	14.0%	20.4%
	Industry	N	151	11	162
		% of col	34.9%	10.3%	30.0%
	Services	N	122	41	163
		% of col	28.2%	38.3%	30.2%
	Total	N	433	107	540
		% of col	100.0%	100.0%	100.0%

Source: Own calculations based on SEADE.

The study is based on 134 APL in the Sao Paulo state. Municipalities with APL are 107 in total; they represent nearly 19% of non-metropolitan municipalities in the Sao Paulo State (Table 4). Services and farming municipalities prevail among municipalities with APL, while industrial municipalities predominate among municipalities without APL. This does not suggest that most APL specialized on farming. In fact, only 43 out of 134 APL specialized on agriculture. Most APL are from the industry and services sectors.

#### 4.2. The Sao Paulo State Social Responsibility Index (IPRS)

According to SEADE, the Sao Paulo State Social Responsibility Index (IPRS) summarizes each municipality's situation in respect to wealth, scholarship and longevity. Each indicator consist of a linear combination of four variables<sup>5</sup> expressed in a scale from 0 to 100, where 100 represents the best situation and 0 the worst. Municipalities can be classified in five groups based on the IPRS index (Table 5).

**Table 5**

**Sao Paulo State Social Responsibility Index (IPRS)**

Groups	Criteria	Description
Group 1	High wealth, medium longevity and medium scholarship	Municipalities characterized by a high level of wealth, with good social indicators levels.
	High wealth, medium longevity and high scholarship	
	High wealth, high longevity and medium scholarship	
	High wealth, high longevity and high scholarship	
Group 2	High wealth, low longevity and low scholarship	Municipalities, even with high wealth, are not capable of reaching good social indicators levels.
	High wealth, low longevity and medium scholarship	
	High wealth, low longevity and high scholarship	
	High wealth, medium longevity and low scholarship	
	High wealth, high longevity and low scholarship	
Group 3	Low wealth, medium longevity and medium scholarship	Municipalities with low wealth levels, but good social indicators.
	Low wealth, medium longevity and high scholarship	
	Low wealth, high longevity and medium scholarship	
	Low wealth, high longevity and high scholarship	

<sup>5</sup> Variables that compound the index a) Wealth: residential consumption of electric energy; consumption of electric energy in agriculture, commerce and services; mean remuneration of employees in the public sector; per capita fiscal added value; b) Longevity: perinatal mortality; child mortality; Adults between 15 and 39 years old mortality; Adults between 60 or more mortality; c) Scholarship: percentage of young between 15 and 17 years that finished primary school; percentage of young between 15 and 17 years with at least 4 years of schooling; percentage of young between 18 and years that finished high school; percentage of child between 5 and 6 years in pre-school.

Group 4	Low wealth, low longevity and medium scholarship	Municipalities with low wealth levels and intermediate levels of longevity and scholarship.
	Low wealth, low longevity and high scholarship	
	Low wealth, medium longevity and low scholarship	
	Low wealth, high longevity and low scholarship	
Group 5	Low wealth, low longevity and low scholarship	Disadvantaged Municipalities both in wealth and social indicators.

Source: SEADE, Fundação Sistema Estadual de Análise de Dados 2011.

### 4.3. IPRS comparison of municipalities with and without APL

Table 6

#### Average IPRS according to type of municipality

Type of municipality	IPRS 2004	IPRS 2009	N	St. Dev
With APL	3.10	3.25	107	1.344
Without APL	3.47	3.61	433	1.048
Total	3.40	3.54	540	1.125

Source: Own calculations based on SEADE.

Considering that IPRS groups vary from 1 (best situation, position) to 5 (worst position), it can be observed that municipalities with APL attain on average a better IPRS than the rest of municipalities (Table 6). The result is robust to the index used; the statistical significance of the difference is sustained using IPRS2004 or IPRS2009 (Table 7).

Table 7

#### ANOVA

		Sum of squares	fd	Quadratic Media	F	Sig.
IPRS 2004	Inter-groups	8,214	1	8,214	6,996	,008
	Intra-groups	631,629	538	1,174		
	Total	639,843	539			
IPRS 2009	Inter-groups	10,957	1	10,957	9,772	,002
	Intra-groups	603,226	538	1,121		
	Total	614,183	539			

Source: Own calculations using SPSS.

#### 4.4. Local development Index built

To test the robustness of the hypothesis that the presence of APL positively influence on local development, an alternative local development index to the IPRS was built. This index includes socio-demographic variables which are not introduced in the IPRS, such as Health and sanitary expenditures, and mortality and birth rates. Besides, two alternative local development indexes are built: IDL1 and IDL2. IDL2 excludes computers or ICT indicators and includes environmental expenditures.

A composite index of local development is built. Composite indexes are quantitative and qualitative measures made of a set of characteristics that evidence relative positions in a particular topic. Some advantages of composite indexes are communication, trend representation (reducing the number of indicators), aggregation of complex and multidimensional issues, and instrument for decision makers (Rocha 2009).

The study employs a multivariate analysis to build a composite index that summarizes the information from indicators available for each municipality. A factorial analysis is a descriptive technique to identify a relatively small number of factors representing the existent relationship among a set of interrelated variables. The objective of principal component analysis (PCA) consists in finding a set of factors that explain the maximum total variance of the original variables. The PCA method determines a linear combination of the whole variables such that the first principal component explains the largest share of the variance, the second the second largest share of the variance (simultaneously uncorrelated with the first component), and so on. After that, factors are rotated to simplify the factor structure and make its interpretation easier and more reliable. The most popular rotation method is Varimax (Kaiser 1958). For Varimax a simple solution means that each factor has a small number of large loadings and a large number of zero loadings. After Varimax rotation, each original variable can be associated with one (or a small number) of factors, and each factor represent a small number of variables (Abdi 2003). Following, the paper explains how indexes were built.

##### 4.4.1. Local Development Index 1(IDL1)

Table 8

#### Communalities

	Initial	Extraction
Education expenditures	1,000	,881
Sanitary expenditures	1,000	,391
Health expenditures	1,000	,903
Exports value	1,000	,556
Primary school rate of approval	1,000	,640
High school rate of approval	1,000	,636
Industry aggregated value	1,000	,835

Share of the industry in the aggregate value	1,000	,657
Per capita Gross Domestic Product	1,000	,663
Computers in the direct Management of the Town Hall	1,000	,831
Computers with Internet access in the Public Administration	1,000	,384
Birth rate	1,000	,429
General mortality rate	1,000	,266

Extraction method: Principal component analysis.

Source: Own calculations using SPSS.

Table 9

**Rotated components matrix**

	Component		
	1	2	3
Education expenditures	<b>,921</b>	,082	-,071
Sanitary expenditures	,705	-,072	,012
Health expenditures	<b>,946</b>	,033	-,027
Exports value	<b>,766</b>	,172	,026
Primary school rate of approval	,065	-,037	<b>,781</b>
High school rate of approval	-,030	-,013	<b>,793</b>
Industry aggregated value	<b>,872</b>	,312	-,004
Share of the industry in the aggregate value	,170	<b>,789</b>	-,096
Per capita Gross Domestic Product	,158	<b>,790</b>	,062
Computers in the direct Management of the Town Hall	<b>,926</b>	,036	-,055
Computers with Internet access in the Public Administration	,685	,158	-,085
Birth rate	,130	,170	<b>-,641</b>
General mortality rate	,014	-,529	,159

Extraction method: Principal component analysis. Rotation method: Varimax normalization with Kaiser. IBM-SPSS 20. Rotation converges in 5 iterations.

Source: Own calculations using SPSS.

Information from communalities (Table 8) shows that some variables acquire a low relevance for explaining the variance (communality lower than 0.4), such as sanitary expenditures, demographic growth rates and computers with internet access.

The Development Index components are listed in (Table 9). Indicators in bold explain the corresponding dimension (education expenditures explains component 1, but not component 2 or 3).

#### 4.4.2. Local Development Index 2 (IDL 2)

Contrary to the Local development Index 1, the IDL2 (Table 10) does not include variables concerning ICT (such as computers in the direct management of Town Hall or computers with Internet access) and includes an environmental indicator.

Table 10

#### IDL 2 Communalities

	Initial	Extraction
Education expenditures	1,000	,875
Environmental Management expenditures	1,000	,705
Sanitary Expenditures	1,000	,766
Health expenditures	1,000	,893
Exports value	1,000	,795
Primary School approval rate	1,000	,640
High school approval rate	1,000	,640
Share of industry in total aggregated value	1,000	,660
General mortality rate	1,000	,354
Per capita Gross Domestic Product	1,000	,678
Industry aggregate value	1,000	,915
Birth rate	1,000	,430

Extraction method: Principal component analysis.

Source: Own calculations using SPSS.

Table 11

#### Rotated components matrix

	Component		
	1	2	3
Education expenditures	<b>,906</b>	,183	-,055
Environmental Management expenditures	<b>,627</b>	-,190	-,047
Sanitary Expenditures	<b>,679</b>	-,157	-,061
Health expenditures	<b>,928</b>	,140	-,013

Exports value	<b>,667</b>	,372	,073
Primary School approval rate	,068	-,067	<b>,790</b>
High school approval rate	-,044	-,037	<b>,796</b>
Share of industry in total aggregated value	<b>,782</b>	,490	,043
General mortality rate	,102	,754	-,119
Per capita Gross Domestic Product	,027	<b>-,476</b>	,113
Industry aggregate value	,080	,116	<b>-,635</b>
Birth rate	,090	,789	,004

Extraction method: Principal component analysis. Rotation method: Varimax normalization with Kaiser. IBM-SPSS 20. Rotation converges in 5 iterations.

Source: Own calculations using SPSS.

Following the methodology, the components obtained for building the development index are listed in (Table 11):

To summarize, IDL1 excludes some socio-demographic variables (sanitary expenditures, computers with internet, and mortality rate) based on the communalities, while IDL2 only excludes the mortality rate.

Table 12 provides a statistical summary for each development index indicator.

Table 12

**Descriptive statistics**

	N	Min	Max	Media	St. Dev
Education Expenditures*	540	0	349821636	9179463,08	24679917,411
Environmental Management expenditures*	540	0	26535875	195315,52	1533149,688
Sanitary expenditures*	540	0	158951739	1987892,34	9904055,356
Health expenditures*	540	0	419614938	8309956,39	28955351,601
Exports value+	540	0	3081702245	24059822,82	150604520,486
High school approval rate	540	59,90	100,00	84,4907	7,09823
Primary school approval rate	540	74,20	100,00	92,6356	4,32636
Industry aggregate value	540	1	6462	116,59	414,876



Industry share in total aggregate value	540	4,60	84,54	22,7769	15,04353
Per capita Gross Domestic Product	540	2641	109963	10251,30	8865,475
General Mortality rate	540	2,42	13,28	6,4907	1,46212
Birth rate	540	4,26	24,85	13,7989	3,14543
Computers in the direct management of the Town Hall	540	0	2030	63,58	152,051
Computers with Internet access in the Town Hall	540	1	400	26,83	47,474
N valid (according to list)	540				

\* In reales of 2012 (Brazilian pound); \*\*, in millions current reales, +in dollars FOB.

Source: Own calculations based on SEADE.

Table 13

**Comparison of average indexes by type of municipality**

Type of municipalities		IDL1	IDL2
Without APL	Media	0,213125	0,202357
	St. dev.	0,0440425	0,0575703
With APL	Media	0,232902	0,211768
	St. dev.	0,0605582	0,0588758
Total	Media	0,217194	0,204293
	St. dev.	0,0485101	0,0579133

Source: Own calculations using SPSS.

Municipalities with APL attain a higher local development index than municipalities without APL (Table 13) as much for IDL1 as IDL2. However, this difference is not statistically significant for IDL2 (Table 14).

The ANOVA technique is used to analyse the effect of different levels of a single factor on a normally distributed variable. Assuming IDL1 to be normally distributed with common variance, the hypothesis at the 1% significance level that there is no difference between municipalities with and without APL with respect to mean IDL1 is rejected.

Table 14

**Analysis of Variance ( ANOVA)**

		Sum of squares	gl	Quadratic media	F	Sig.
IDL1	Inter-groups	0,036	1	0,036	15,578	0,000
	Intra-groups	1,277	539	0,002		
	Total	1,313	540			
IDL2	Inter-groups	0,008	1	0,008	2,418	0,121
	Intra-groups	1,863	539	0,003		
	Total	1,872	540			

Note: The association measures Square Eta are 0,027 and 0,004 for IDL1 and IDL2 respectively.

Source: Own calculations using SPSS.

## 5. RESULTS AND CONCLUSIONS

This study is a part of the few attempts to quantitatively analyse the relationship between APL identification and local development. The objective of this paper consists in determining if Local Productive Arrangements (APL) can be an instrument to improve the local development of their host municipalities.

The literature on productive arrangements has historically tended to focus on issues related to the competitiveness of firms based on the economic advantages that clustering could engender (Alderete and Bacic 2012). However, researchers and policymakers often omit the fact that in many cases APL can overcome some social problems such as unemployment, lack of education, and poverty, among others.

This study focuses on non-metropolitan municipalities of the Sao Paulo State, in Brazil. The identification of local productive arrangements in Sao Paulo was based on Silva et al (2010). By means of a quantitative analysis, results show that most of municipalities are committed to industry and services (60%). On the other side, municipalities with APL represent nearly 19% of the sample. Only 43 out of 134 APLs specialized on agriculture. Most APL are from the industry and services sectors and are mostly hosted by services and farming municipalities (based on the location coefficient). To measure local development, two indexes were used as proxy indicators: the Sao Paulo State Social Responsibility Index (IPRS) and a local development index (IDL) built by the authors. Differently to the IPRS, the IDL covers some additional socio-demographic variables. As a result, municipalities with APL present, on average, a better development level than municipalities without APL as much for the IPRS (3.10 is-a-vis 3.47) as the Local development index IDL1 built (0.23 vis-a-vis 3.47). Based on the analysis of variance, differences on the local development indexes are statistically significant. Hence, APLs would lead to a better local development.

APLs have been of interest for governments and experts in Brazil in order to better allocate actions to promote local development. Since most APLs are relevant for economic local development reasons, they play an important role both for the sectorial policies and for local development policy. In this sense, results support SEBRAE and any other institutions' actions to promote APL building and competitiveness. APL policy can engender better economic and social indicators to host municipalities or regions. These policies are not only important to the surviving and competitiveness of APL, but also directly impact the local development.

The major challenge to identifying lessons learned from APL is the lack of robust tools to measure whether or not such policies are successful at local development level.

During the last years, most of the countries have implemented policies to support SME. Among these policies, those focusing on industrial agglomerations and production chains have prevailed. The main weakness of Latin American policies is the lack of an integrated and coherent vision about the development and competitive progress of local SME. Any initiative to intensify the competitive progress of local SME should adopt an integrated vision. Besides, since resources are scarce, policies should promote those industrial agglomerations which are strategic for the regional competitiveness and local development. From a policy point of view, the results obtained in this paper validate the Sao Paulo State institutional actions towards building and consolidation of APL. On the future, it would be useful to test the analysis using other local development indexes.

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